

BIRDS BARBERSHOP

Final Recommendations

December 1st, 2023

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PROBLEM STATEMENT

WE WILL DEVELOP A PLAN TO ENSURE A SUCCESSFUL LAUNCH

PROBLEM STATEMENT:

We aspire to attract a minimum of 100 new customers while retaining at least 2,312 (95% of the previous location's run rate) loyal patrons within the initial 30 days of operation of the new 6th Street Birds location.



(2)

RESEARCH REVIEW RECAP

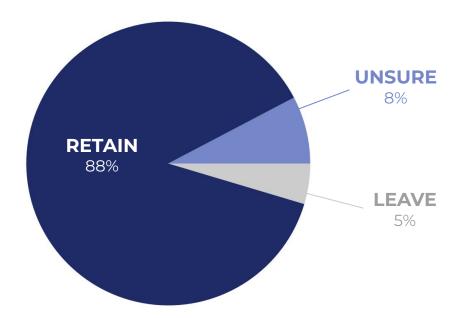
OUR FINDINGS ARE BASED ON DATA COLLECTED FROM:

We first conducted interviews to understand high-level takeaways before moving into more finite research methods such as surveys.

METHODOLOGY	SAMPLE	WITH THE GOAL TO UNDERSTAND:	RESEARCH INSTRUMENT + DETAILED FINDINGS
Expert Interviews	6	Successful location transition strategy (launch, retention, etc.)	Appendix A
Birds Team Interviews	5	Current business objectives, positioning, new location plans, and internal insights	Appendix A
Customer Interviews	8	Birds customer experience and high-level insights	Appendix A
Customer Surveys	65	Buying habits and value offerings from a consumer perspective	Appendix B
Secondary Data	-	Trends in the E 6th area and personal care services industry	Appendix E

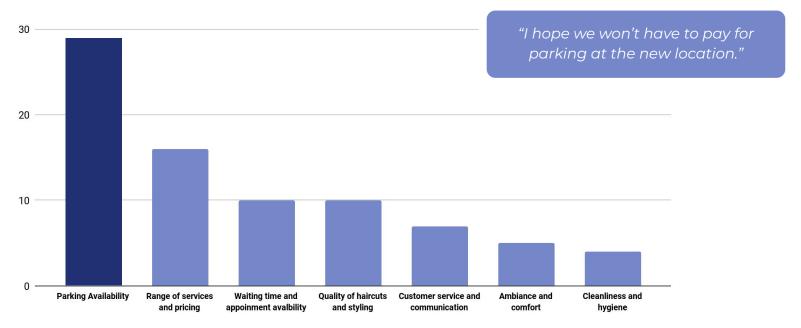
MAJORITY OF 6TH STREET CUSTOMERS PLAN TO STAY WITH THE MOVE

With our goal of retention for 95% of current customers, it is important that we capture the current customers who are unsure.



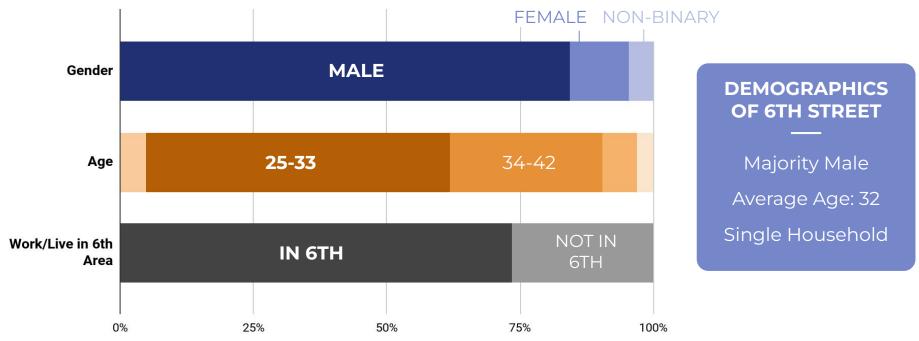
PARKING AVAILABILITY IS THE BIGGEST BARRIER TO ENTRY FOR NEW CUSTOMERS

Luckily, this issue will be resolved with the new location! Aside from more expensive pricing as mentioned by customers, Birds fulfills all other aspects of business that are valued by customers.



MOST CUSTOMERS ARE MILLENNIAL MALES WHO LIVE/WORK IN THE 6TH STREET AREA

This gender breakout is good news, since men's haircuts are generally most profitable.



Shortcuts (majority male) generate more \$/hour in revenue than other types of haircuts. Unlisted age groups are 16-24, 42-51 & 52+.

Source: Birds Barbershop 6th Street Customer Survey (n=65) Date: 10/26/2023

THIS IS THE IDEAL BIRDS 6TH STREET CUSTOMER

This persona is a combination of the most profitable and common attributes found from our primary research.



BUSY BILL

- Millennial Man
- O Live or work (tech) in the 6th Street area
- **K** Get their haircut alone
- Book online
- (S) Once a month
- They value location convenience

RESEARCH REVIEW CONCLUSIONS

CURRENT SITUATION:

- → Our goal is 95% retention + 100 new customers
- → Self-reported 6th Street customer retention rate of 88%
- → We need to find a way to capture those who are unsure or are planning on leaving

CUSTOMER DEMOGRAPHICS:

- → Majority of 6th Street customers...
 - Demographics: male, between the ages of 25-33, and live in the 6th Street area
 - Behavior: get their haircut once a month and do so alone

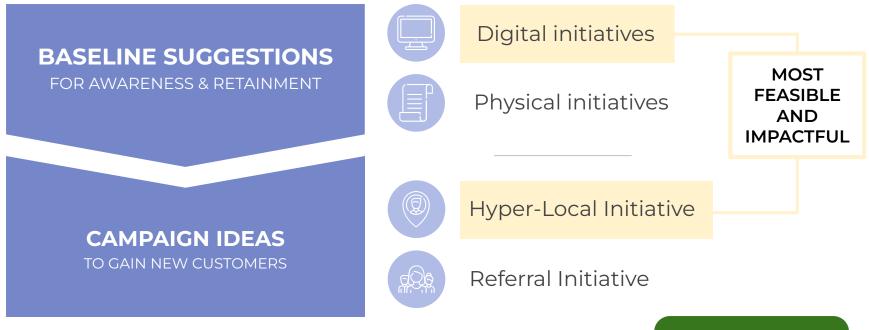
CRITICAL INSIGHTS:

- → Most customers hear about Birds through word of mouth
- → People value location convenience, followed by attractive pricing and positive online reviews, when selecting where to get their haircut
- Customers overwhelmingly report parking availability at the 6th Street location as the largest issue at Birds
- Purchase is the most vulnerable phase of the customer purchase journey due to parking availability and higher price point
- → Floyd's Barbershop is Birds main competitor, but Birds has a stronger digital presence

(3)

EXECUTIVE SUMMARY

KEY TAKEAWAYS

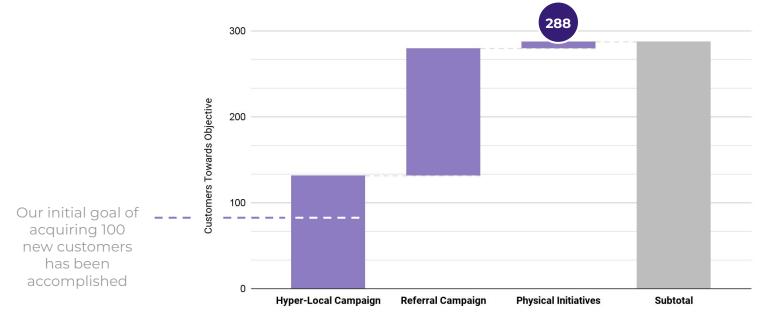


We will gain **288 new customers** and retain **95% of current customers** one month post-launch

***\$8,475**

A COMBINATION OF ALL PROPOSED TACTICS WILL ATTRACT APPROXIMATELY 288 NEW CUSTOMERS

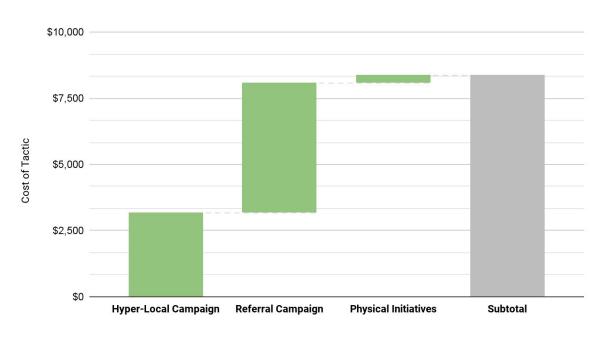
We were able to exceed our initial goal of 100 new customers within 1 month post-launch while remaining within budget by finding opportunities in Birds customers' purchase journeys.



Source: Cost analysis Date: 11/30/2023

ATTRACTING 288 NEW CUSTOMERS WILL COST APPROXIMATELY \$8,475

Our most expensive recommendation is our Referral Campaign at 58% of total cost, followed by our Hyper-Local Campaign at 39% of total cost.

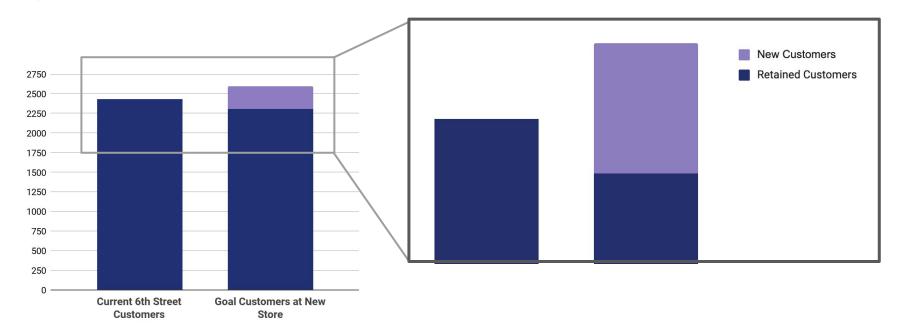


TOTAL COST

\$8,475

WE NEED TO ATTRACT NEW CUSTOMERS + RETAIN **EXISTING CUSTOMERS**

We are projected to attract of 288 new customers while retaining at least 2,312 loyal patrons within the initial 30 days of operation.



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FINAL RECOMMENDATIONS

BASELINE SUGGESTIONS FOR AWARENESS & RETAINMENT
CAMPAIGNS TO GAIN NEW CUSTOMERS

TWO STEP PLAN TO: RETAIN CURRENT CUSTOMERS & GAIN NEW CUSTOMERS

BASELINE SUGGESTIONS

FOR AWARENESS & RETAINMENT



TO GAIN NEW CUSTOMERS



Digital initiatives



Physical initiatives



Hyper-Local Initiative



Referral Initiative

BASELINE SUGGESTIONS FOR RETAINMENT & AWARENESS





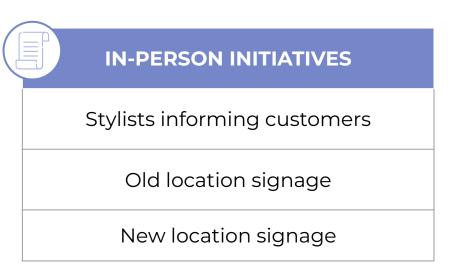
GOAL: Increase awareness for current customers of the 6th Street location about the:

- Location move
- New parking availability
- + thus, *retain them*.

INFORMING CUSTOMERS OF THE MOVE THROUGH MULTIPLE CHANNELS WILL RETAIN THEM

We suggest digital and in-person initiatives to promote retainment and awareness.

DIGITAL INITIATIVES	
Social Media Posts	
E-mails	
Website banner	



DIGITAL INITIATIVES





DIGITALLY SPREAD THE WORD

of the new location + parking availability



CUSTOMERS NEED TO BE INFORMED ABOUT THE MOVE THROUGH DIGITAL CHANNELS

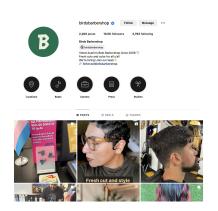
Reaching customers at digital touchpoints they typically hit when interacting with Birds is necessary for informing them of the move.

DIGITALLY SPREAD THE WORD

of the new location + parking availability

OBJECTIVE:

Retain customers by increasing their awareness of the move







CUSTOMERS NEED TO BE INFORMED ABOUT THE MOVE THROUGH DIGITAL CHANNELS

Reaching customers at digital touchpoints they typically hit when interacting with Birds is necessary for informing them of the move.

DIGITALLY SPREAD THE WORD

of the new location + parking availability

PROMOTIONAL CHANNELS



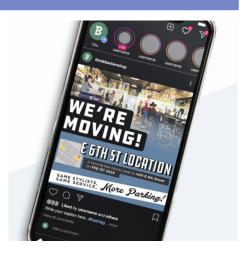
Social Media



Email



Online banners - app, website



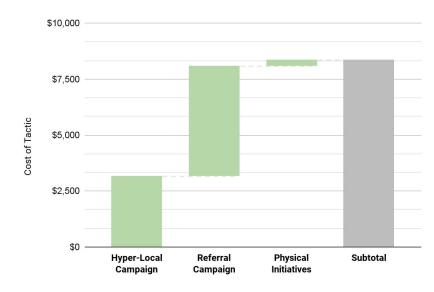
THERE ARE NO DIRECT COSTS ASSOCIATED WITH INFORMING CUSTOMERS VIA DIGITAL CHANNELS

Indirect labor costs, consisting of designing and distributing social, email, and web content, are the only costs associated with this tactic.

DIRECT COSTS None

INDIRECT COSTS Labor

CUSTOMER ACQUISITION COST	TACTIC COST
\$0 / customer	\$0



0% OF TOTAL BUDGET

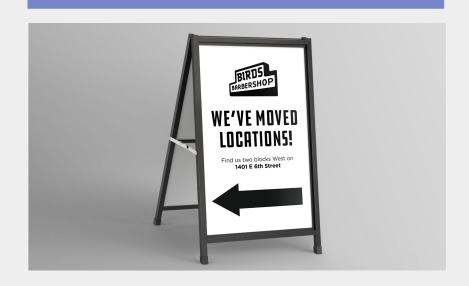
IN-PERSON INITIATIVES





POSTAGE SIGNAGE + PERSONALLY INFORM

customers of the new location + parking availability



CUSTOMERS NEED TO BE INFORMED ABOUT THE MOVE WHEN THEY'RE ON SITE

Reaching customers at physical touchpoints they typically hit when interacting with Birds is necessary for informing them of the move, especially by utilizing their personal relationships with stylists.

POSTAGE SIGNAGE + PERSONALLY INFORM

customers of the new location + parking availability

OBJECTIVE:

Retain customers by increasing their awareness of the move







See Appendix D for mockups

IT WILL COST \$282 TO INFORM CUSTOMERS WHEN THEY'RE ON SITE

The largest direct costs associated with this tactic are printing costs for physical materials.

DIRECT COSTS

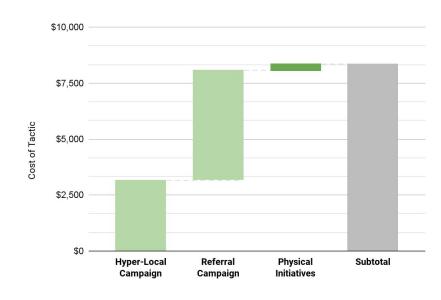
Mounted posters

Normal posters A-frame sign

INDIRECT COSTS

Labor

CUSTOMER ACQUISITION COST	TACTIC COST
\$1.42 / customer	\$282



3% OF TOTAL BUDGET

CUSTOMERS NEED TO BE INFORMED ABOUT THE MOVE BOTH DIGITALLY AND WHEN THEY'RE ON SITE

By utilizing a multitude of channels, we can ensure visibility of the move to majority of current 6th Street customers.

of the new location + parking availability

tv

POSTAGE SIGNAGE + PERSONALLY INFORM

customers of the new location + parking availability

WHY?

- Word of mouth through stylists is most effective for increasing consumer awareness
- Parking is the biggest pain point at 6th for those who were unsure
- Customers interact digitally and in-person throughout the CPJ

WE WILL RETAIN OUR GOAL OF 95% OF CUSTOMERS THROUGH OUR IN-PERSON AND DIGITAL INITIATIVES

Attribution is difficult to track for retainment, but by utilizing both digital and in-person channels, we can ensure visibility of the move to majority of current 6th Street customers.



CAMPAIGN IDEAS TO GAIN NEW CUSTOMERS





GOAL: *Increase awareness* for *potential customers* of:

- Birds Barbershop
- The 6th Street location
- + *Incentivize them* to book a first appointment.

TAPPING INTO THE LOCAL NETWORK WILL ATTRACT NEW CUSTOMERS

These campaign ideas are designed to increase awareness with new customers and incentivize them to book a first appointment at Birds' new 6th location.



HYPER-LOCAL INITIATIVE





DISTRIBUTE POSTERS + \$6 FIRST-TIME DISCOUNT COUPONS

to nearby apartment complexes and office buildings.



TAP INTO THE CONCENTRATION OF OUR TARGET MARKET IN THE E 6TH AREA

Reaching the young, male residents of E 6th Street will be possible by contacting them through their places of living and work.

DISTRIBUTE POSTERS + \$6 FIRST-TIME DISCOUNT COUPONS

to nearby apartment complexes and office buildings

OBJECTIVE:

Incentivize locals to convert into first-time customers







TAP INTO THE CONCENTRATION OF OUR TARGET MARKET IN THE E 6TH AREA

Our primary and secondary research findings indicate that this campaign will be a success.

DISTRIBUTE POSTERS + \$6 FIRST-TIME DISCOUNT COUPONS

to nearby apartment complexes and office buildings

WHY?

- There is a high concentration of our target market in E 6th
 - They value location convenience most highly in choosing a salon
- These buildings house individuals in the middle of a life shift

WE WILL ACQUIRE 132 NEW CUSTOMERS THROUGH OUR HYPER-LOCAL INITIATIVE

46% of all newly acquired customers will come from this initiative, making it one of the most impactful.



Source: Cost Analysis
Date: 11/30/2023

IT WILL COST \$3,298 TO ACQUIRE 132 NEW CUSTOMERS THROUGH OUR HYPER-LOCAL INITIATIVE

The largest direct costs associated with this tactic are printing costs for physical materials.

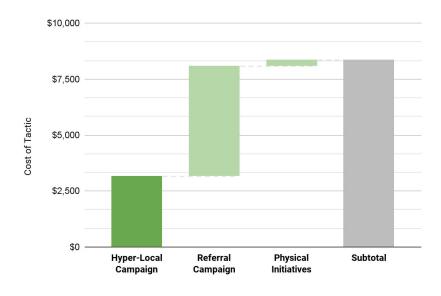
DIRECT COSTS

Discount Cards
Print Posters

INDIRECT COSTS

Discounts redeemed Labor

CUSTOMER ACQUISITION COST	TACTIC COST	
\$25 / customer	\$3,298	



38% OF TOTAL BUDGET

REFERRAL INITIATIVE





VALENTINE'S CAMPAIGN

to generate referrals



Relying on our existing customer network and the power of word of mouth, Valentine's presents a great opportunity to generate new customers through referrals.

VALENTINE'S CAMPAIGN

to generate referrals

FEB 10th-18th

OBJECTIVE:

Incentivize potential customers to book an appointment through referrals







Creating an enjoyable ambiance will increase word-of-mouth past those who engaged with the campaign and ensure a memorable experience.

VALENTINE'S CAMPAIGN

to generate referrals

CAMPAIGN ELEMENTS

- Free hair wash
- Champagne and chocolate
- Decorated space
- Special Valentine's playlist







This campaign will be promoted through both digital and physical channels.

VALENTINE'S CAMPAIGN

to generate referrals





Digital - social and email



Physical - printed displays





Our primary and secondary research findings indicate that this campaign will be a success.

VALENTINE'S CAMPAIGN

to generate referrals

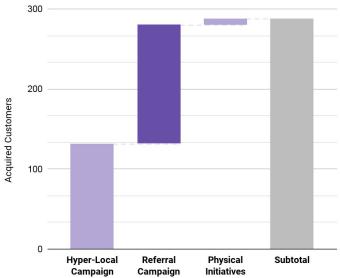


- Word of mouth is the best driver of awareness ¹
- Increased % of customers plan to give gift of experience for Valentine's Day (includes personal care services)²
- Fits with Birds branding (creative, inclusive campaigns)

WE WILL ACQUIRE 148 NEW CUSTOMERS THROUGH OUR REFERRAL INITIATIVE

52% of all newly acquired customers will come from this initiative, making it one of the most impactful.





Source: Cost Analysis Date: 11/30/2023

ACQUIRING 148 NEW CUSTOMERS WITH THROUGH OUR REFERRAL INITIATIVE WILL COST \$4,895 TOTAL

The largest direct costs associated with this tactic are experience-creators for customers, such as decorations, food, and drink.

DIRECT COSTS

Decorations, goodies

Physical display

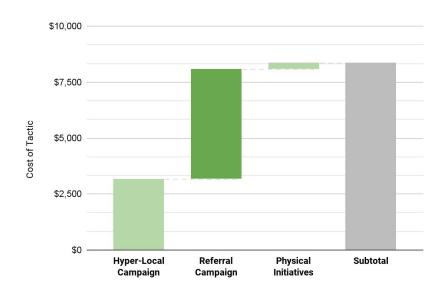
Paid social

INDIRECT COSTS

Free hair wash

Labor

CUSTOMER ACQUISITION COST	TACTIC COST
\$33 / customer*	\$4,895



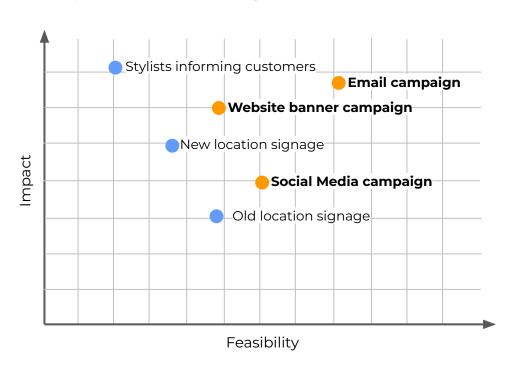
58% OF TOTAL BUDGET



CONCLUSIONS

DIGITAL INITIATIVES ARE THE MOST IMPACTFUL AND FEASIBLE FOR RETAINING CURRENT CUSTOMERS

The tactics of informing customers, the social media campaign and new location signage is most feasible and impactful. Overall, the digital initiatives are most necessary.



BASELINE SUGGESTIONS

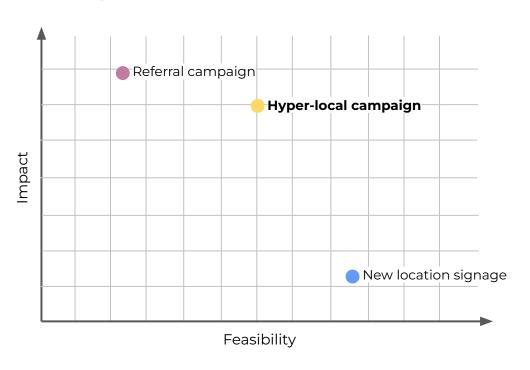
- Digital Initiatives
- Physical Initiatives

CAMPAIGN IDEAS

- Hyper-local Initiatives
- Referral Initiatives

OUR HYPER-LOCAL INITIATIVE IS THE MOST IMPACTFUL AND FEASIBLE FOR ATTRACTING NEW CUSTOMERS

Although our referral campaign will generate the most impact, it is also the least feasible, making our hyper-local campaign the best option.



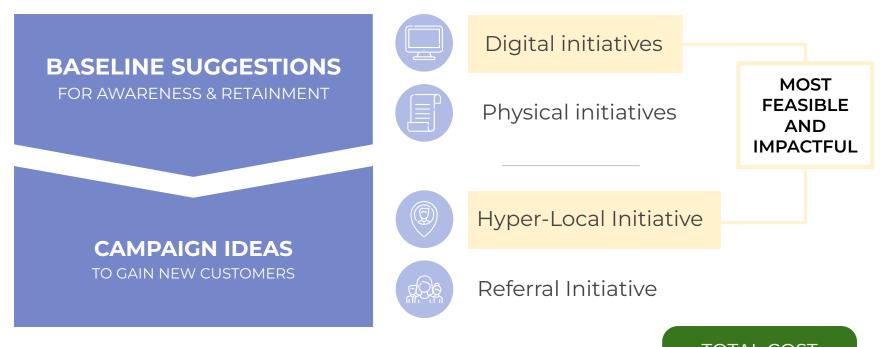
BASELINE SUGGESTIONS

- Digital Initiatives
- Physical Initiatives

CAMPAIGN IDEAS

- Hyper-local Initiatives
- Referral Initiatives

KEY TAKEAWAYS

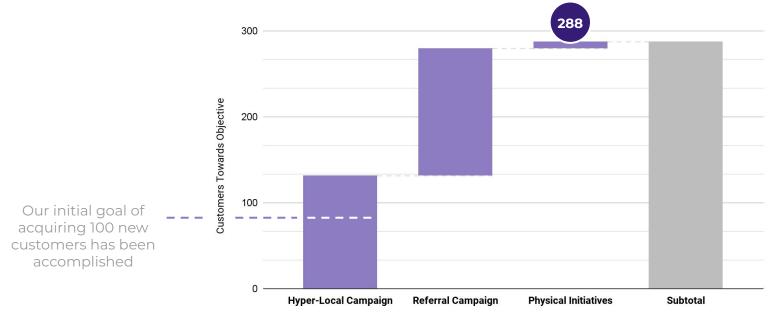


We will gain **288 new customers** and retain **95% of current customers** one month post-launch

*8,475

A COMBINATION OF ALL PROPOSED TACTICS WILL GAIN APPROXIMATELY 288 NEW CUSTOMERS

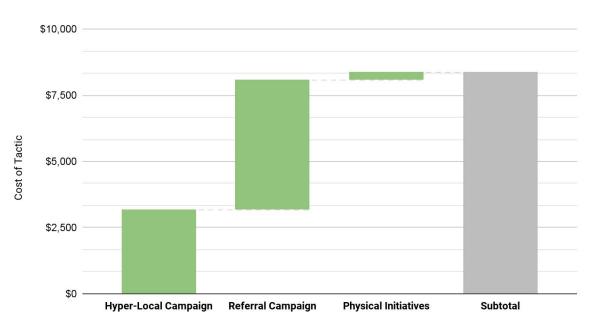
We were able to exceed our initial goal of 100 new customers within 1 month post-launch while remaining within budget by finding opportunities in Birds customers' purchase journeys.



Source: Cost Analysis Date: 11/30/2023

GAINING 288 NEW CUSTOMERS WILL COST APPROXIMATELY \$8,475

Our most expensive recommendation is our Referral Campaign at 58% of total cost, followed by our Hyper-Local Campaign at 39% of total cost.



TOTAL COST

\$8,475

Source: Cost Analysis Date: 11/30/2023

FULL TIMELINE FOR IMPLEMENTATION

DECEMBER PREPARATION	JANUARY PREPARATION	FEBRUARY LAUNCH	MARCH EVALUATION
Create pre-launch posts and emails	Send out pre-launch posts and emails Create during-launch posts and emails	Send out during-launch posts and emails Weekly monitoring of performance	Evaluate the impact of digital initiatives through website analytics, conversion tracking, and media metrics.
Design materials Begin staff orientation Order A frame sign	Installation of in-store displays Continuously inform current customers about the relocation	Place sign at previous location	Asses the effect of physical initiatives through foot traffic, revenue increase and post launch customer surveys.
Design materials Print materials Reach out to locations	Post/hand out materials	Accept coupons - give discount	Analyse the impact of the hyper-local initiative through discount coupon redemptions, local community engagement and post launch customer feedback.
Design materials Print materials Purchase decorations	Hang up posters at coffee shops around the East 6th area Announce the Valentine's campaign on social media	Reminder about campaign on social media Run campaign in-store Post stories from Valentine's campaign on social media.	Evaluate the effectiveness of the Valentine's referral campaign through referral conversion rates, customer acquisition costs and customer surveys.

SOCIAL MEDIA TIMELINE

Related to Referral Campaign

Related to Digital Initiatives for Launch

	WEEK 1 JANUARY	WEEK 3 JANUARY	WEEK BEFORE LAUNCH FEBRUARY	LAUNCH FEBRUARY	WEEK 6 FEBRUARY	WEEK 7 (CAMPAIGN) 10-18TH OF FEB.
0	Post announcing the move Main feed + reposted in stories	Post informing about the Valentine's campaign with #valentinesfory'all.	Behind-the-scenes video Short/sped up showing renovation/moving process.	Opening post Short video tour of new salon showing the final results.	Reminder about Valentine's campaign Post encouraging to book an appointment with #valentinesfory'all.	Post stories from in-store showing the campaign offerings and atmosphere
•	Post announcing the move Main feed + reposted in stories	Post informing about the Valentine's campaign Photo + text with #valentinesfory'all	Behind-the-scenes video Short/sped up showing renovation/moving process.	Opening post Short video tour of new salon showing the final results.	Reminder about Valentine's campaign Photo + text Post encouraging to book an appointment with #valentinesfory'all.	Post stories from in-store showing the campaign offers and atmosphere
	Post announcing the move Photo + text	Post informing about the Valentine's campaign Photo + text with #valentinesfory'all	Behind-the-scenes video Short/sped up showing renovation/moving process.	Opening post Short video tour of new salon showing the final results.	-	-
4	Video post announcing the move Short text animation	Video informing about the Valentine's campaign Short text animation with #valentinesfory'all	Behind-the-scenes video Short/sped up showing renovation/moving process.	Opening post Short video tour of new salon showing the final results.	Reminder about Valentine's campaign Short text animation and encouraging to book an appointment. with #valentinesfory'all.	-

ADDITIONAL INITIATIVES WERE CONSIDERED

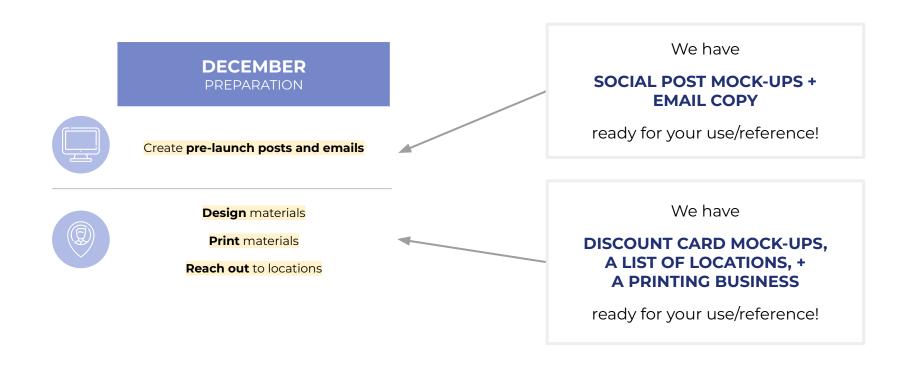
We brainstormed, listed, evaluated and carefully chose our elected initiatives. The following initiatives were in consideration, but not chosen.

- Social media posting incentive: repost haircuts to their own network for a discount/gift
- Social media referral campaign: post where customers had to like, follow and refer 3 friends in return for a discount/gift (post containing/increasing information for relocation)
- In-store banners/displays: considered during development of the new store location
- Collaboration with local stores: offering package solutions ("exclusive taco and haircut deal")
- Hosting a launch event: free haircuts on the spot (like in past events) to get people in the door for the first time
- Increase good reviews: incentivize customers to leave good reviews with discount/gift to compete with boutique competitors



PROPOSED NEXT STEPS

THE IMMEDIATE PRIORITY SHOULD BE BEGINNING WORK ON THE DIGITAL & HYPER-LOCAL INITIATIVES



THANK YOU!

FEEL FREE TO CONTACT US WITH ANY FURTHER QUESTIONS!



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APPENDIX

APPENDIX SECTIONS

- Appendix A Research | Interviews
- 2 Appendix B Research | Customer Surveys
- 3 Appendix C Cost Analysis
- 4 Appendix D Mock ups
- 5 Appendix E Secondary Research
- 6 Appendix F Initiative Details

APPENDIX A RESEARCH | INTERVIEWS

OVERVIEW OF EXPERT INTERVIEWS

INTERVIEW	OBJECTIVE	
Interview with Media Supervisor at GSD&M	Understand launch and location transition strategy, extra focus on hyper-local strategies	
Interview with freelance Social Media Manager		
Interview with Cain and Abel's	Understand location transition strategy	
Interview with Cute Nail Studio	Understand business processes of similarly sized and functioning businesses	

INTERVIEW WITH MEDIA SUPERVISOR AT GSD&M

Questions:

- What are the important components of launch plans?
- What promotion did you do prior to launch?
- What has worked? Why?
- What hasn't? Why?
- How many new customers did you gain?
- Good hyper-local channels?
- What issues came up unexpectedly?
- What would you have done differently?
- Customer retention post-launch/campaign?

Interview notes:

https://docs.google.com/document/d/1nxAAhmVbzGHDxRfGjiTHj21Oc2VfW2YUn1oAJjbWIZg/edit?usp=sharing

INTERVIEW WITH SOCIAL MEDIA MANAGER

- What are some of the most successful small businesses you've worked with, and what are the key factors that have contributed to their success?
- What are some of the biggest challenges that small businesses face, and how can they overcome them? What are some of the resources and support systems available to small businesses
- Are there any specific strategies or initiatives that have been successful for other businesses in when it comes to launching a new location or revitalizing an underperforming one?
- What advice or recommendations do you have for Birds Barbershop in terms of marketing and promoting their new location, especially considering the potential limited brand awareness on E. 6th Street?
- Given your experience, what factors do you believe contribute most significantly to the success of a small business, and how can Birds Barbershop align with these factors?
- Can you share any insights into the importance of local partnerships or collaborations for small businesses in and how Birds Barbershop might explore such opportunities?

INTERVIEW WITH SOCIAL MEDIA MANAGER CONT.

- Are there any government programs, resources, or incentives available in to support small businesses during a relocation?
- From a public relations and media perspective, what strategies do you think would be effective for Birds Barbershop to generate buzz and community interest in their new E. 6th Street location?
- What marketing strategies do you recommend to maximize our visibility and reach?

Interview notes:

https://docs.google.com/document/d/1RYfSa79-GEJb3g_9Rd5dvKIAlS9NQLpmY3YNO8cJ07Q/edit?usp=sharing

INTERVIEW WITH GM AT CAIN AND ABEL'S

- What is your name and what is your role at the company?
- What were the management's main concerns before relocating?
- Could you describe the key components of your launch strategy for the relocation?
- Did you employ any marketing or promotional tactics to generate buzz and excitement around the launch?
- Did you set a specific goal for your launch? If so, what was that?
- What was your budget for the launch itself?
- How much buffer time was there between your old location and the new opening?
- How did you measure customer retention during and after the relocation?
- What strategies or initiatives did you implement to ensure a smooth transition for existing customers?
- How many customers have you been able to retain?
- Were there any marketing or advertising strategies that specifically targeted new customers for the relocated venue?

INTERVIEW WITH GM AT CAIN AND ABEL'S CONT.

- Did you gain any new customers from the launch/relocation?
- What kind of comments have your customers made about the relocation?
- Have you taken any actions or made adjustments based on customer feedback related to the relocation?
- Did all your employees move to the new location?
- And did you face any challenges in retaining employees during the relocation process?
- What steps did you take to ensure a smooth transition for your staff to the new location?
- Could you share any specific unexpected issues that came up during the relocation?
- How did you address and resolve these challenges?
- Looking back, what do you consider the most successful aspect of the relocation and launch?
- Do you have any advice for other businesses considering a similar relocation and launch process based on your experience?

Interview notes:

https://docs.google.com/document/d/13tlqbs4c88wvUdi3B88fozAMgz_Yy4RhLL6KgNnXWh0/edit?usp=sharing

INTERVIEW WITH GM OF CUTE NAIL STUDIO

Questions:

- What is your role at the company?
- How were you impacted by COVID-19, and what measures did you take to adapt?
- Have you implemented any new technologies or practices as a result of the pandemic?
- How has staffing been for you, especially in terms of hiring and retaining talent?
- What strategies do you use for employee recruitment and retention?
- How do you collect customer feedback, and what methods or tools do you use to assess customer satisfaction?
- Do you have a customer loyalty program, and if so, how effective has it been?
- What are your primary promotional strategies for attracting new customers?
- Can you share any successful marketing campaigns or initiatives you've run?
- How did you engage with the local community to generate buzz and interest in the new store?
- Did you host any special events or activities to introduce the new location to the community?

INTERVIEW WITH GM OF CUTE NAIL STUDIO CONT.

- Did the launch live up to your goals?
- How do you collect and manage customer data, and what do you use it for?
- What factors do you consider when selecting a new location? Do you consider factors like parking availability and foot traffic when choosing a location?
- How do you choose the design of your storefront? What factors play a role?
- Do you sponsor or support local events, sports teams, or cultural activities? If yes, how do you identify and select potential local partners for joint promotions or events?
- Can you describe your business's utilization rate or capacity management strategies?
- How do you optimize scheduling and resource allocation to ensure efficient operations?
- What is your capacity?
- What is the age distribution of your customers?

Interview notes:

https://docs.google.com/document/d/1PC0VSpL78SFuf6sDitQWyIJM-V7mXkrVGQaLh9U4rVU/edit?usp=sharing

OVERVIEW OF BIRDS TEAM INTERVIEWS

INTERUIEW	OBJECTIVE
Interview with Birds stylist & front manager	Understand business objectives, positioning, new
Interview with Birds director of education & director of operation	location plans and internal perspectives.

BIRDS STYLIST & FRONT MANAGER INTERVIEW

Questions:

- Name, job title?
- For how long have you been working at Birds?
- How do you like working at Birds?
- Which factors do you think impact a client's choice of a haircut location the most?
- Why do you think people come here? (to Birds at 6th)
- What do you talk about?
- What is your idea of the public's general perception of Birds?
- What do you think is Birds main differentiator?
- Birds retainment? Aspects that people like the most?
- Typical customers? Where are they from? Repeat customers?

BIRDS STYLIST & FRONT MANAGER INTERVIEW CONT.

- Why do you believe that 6th street is challenged more than your other locations currently? Barriers to entry for customers?
- What are the internal processes that you struggle with at Birds? At hair businesses in general?
- In your opinion, who are your main competitors?
- What do you believe the move of your 6th location will contribute to? Is it a viable solution to the problem of 6th underperforming?

Interview notes:

https://docs.google.com/document/d/lowjNcPEHXi3h5anijLzS3W7EoDwJ3I61BUxQkbMplKY/edit?usp=sharing

INTERVIEW WITH BIRDS DIRECTOR OF EDUCATION & DIRECTOR OF OPERATION

Questions:

- Why do you believe the 6th street location faces more challenges compared to your other stores at the moment? What specific barriers to entry do you identify for potential customers at this location?
- Could you elaborate on your strategies for attracting new customers, and could you share your assessment of the effectiveness of these strategies at the 6th street location?
- Could you describe the primary customer segment Birds caters to, and what customer segment does it not serve as effectively?
- What is the current comprehensive strategy for both customer retention and acquisition that Birds employs?
- What key factors do you believe distinguish Birds from its competitors in the same industry, and who are the main competitors, along with the strategies Birds employs to maintain a competitive edge in the market?
- Could you highlight Birds' most successful marketing campaign to date, and provide insights into why it was particularly effective?
- Will there be any partnerships or collaborations involved in the campaign, either with local businesses or influencers? How will these partnerships enhance the campaign's effectiveness?

INTERVIEW WITH BIRDS DIRECTOR OF EDUCATION & DIRECTOR OF OPERATION CONT.

- Birds Barbershop has a strong commitment to community engagement. Can you provide examples of community initiatives or events that the company has been involved in, and how have these activities impacted the brand and customer loyalty?
- Are there any specific creative elements planned for the campaign, such as visual aesthetics, messaging tone, or interactive features? How do these elements resonate with the intended audience?
- Are there any potential challenges or obstacles anticipated in executing the campaign, and what strategies are in place to mitigate them?
- What is the timeline for the campaign, including key milestones and launch dates?
- Are there any specific events or occasions that will be leveraged for maximum impact?
- What metrics or key performance indicators (KPIs) do you use to measure the success of your operational strategies?

Interview notes:

https://docs.google.com/document/d/1SYI39bJEZoeY2oZcklOQF9b9XiZHktvdnYFtr0Ujbug/edit?usp=sharing

OVERVIEW OF CUSTOMER INTERVIEWS

INTERVIEW	SAMPLE	OBJECTIVE
Interview with customers of the 6th street location	6	Understand Birds' value offerings from a consumer perspective

Appendix A - Customer Interviews

CUSTOMER INTERVIEWS

Questions:

- How long have you been coming to Birds?
- Are there any other places you considered getting your haircut before coming here?
- Which factors are the most important to you when choosing a hairdresser/barbershop?
- Why did you choose Birds? Did they fulfill these factors?
- Where did you hear about Birds?
- How often do you get your haircut?
- What services do you get? Do you always book the same stylist?
- How do you book an appointment? Online, via phone, walk-in, etc.
- How do you get to Birds? Do you live nearby (if yes, how long)?
- Why did you choose this location?

Appendix A - Customer Interviews

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CUSTOMER INTERVIEWS CONT.

- Are there any things you don't like about Birds/this location specifically?
- This Birds location is moving down the street in January- Do you plan to continue getting your haircut at this location? Any concerns?
- What suggestions do you have for getting current customers like you move to the new location?

Interview notes:

https://docs.google.com/document/d/1qUMsZd5OTQpC_Lu4n-X33AVDwZ_VYajwAQjaSaguh7k/edit?usp=sharing

Appendix A - Customer Interviews

APPENDIX B RESEARCH | CUSTOMER SURVEYS

CUSTOMER SURVEYS

INTERUIEW	SAMPLE	OBJECTIVE
Survey responses from customers of the 6th street location	65	Understand Birds' value offerings from a consumer perspective

CUSTOMER SURVEYS

Questions:

- Which best describes you?
 - First time customer of Birds
 - Regular customer of Birds (I always go here)
 - Occasional customer of Birds (I sometimes go here, but not always)
- How frequently do you get your hair cut?
 - Multiple times a month
 - Once a month
 - Every few months
 - Once/twice a year
 - Rarely/never
- Do members of your immediate family (Spouse and/or Children) also get their haircut at Birds Barbershop?
 - o Yes, spouse
 - Yes, children
 - Yes, spouse & children
 - No, just me
 - Other (Please specify)

CUSTOMER SURVEYS CONT.

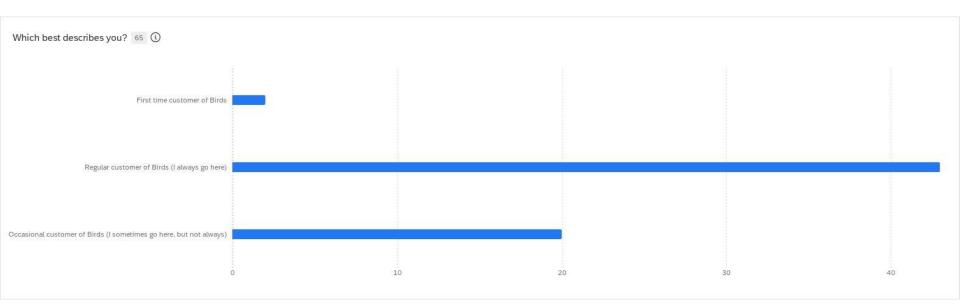
- How did you hear about Birds Barbershop?
 - Word of mouth
 - Social media
 - Online search
 - Other (Please specify)
- Please rank the following factors based on how important they are to you when choosing a haircut location (I being most important, 7 being least important)
 - Location convenience
 - Positive online reviews
 - Seeing a specific stylist
 - o Recommendations from people I know
 - Attractive pricing
 - LGBTQIA+ friendly environment
 - Unique features
- Please rank the following factors based on how important they are to you when choosing to visit Birds (1 being most important, 7 being least important)
 - Location convenience
 - Positive online reviews
 - Seeing a specific stylist
 - o Recommendations from people I know
 - Attractive pricing
 - LGBTQIA+ friendly environment
 - Unique features

CUSTOMER SURVEYS CONT.

- What areas do you think Birds Barbershop could improve on (Check all that apply)?
 - Quality of haircuts and styling
 - o Range of services and pricing
 - Customer service and communication
 - Waiting time and appointment availability
 - Ambiance and comfort
 - Cleanliness and hygiene
 - Parking availability
 - Other (Please specify)
- Which other service providers have you considered getting or gotten your hair cut at?
 - Floyds Barbershop
 - Supercut
 - Great Clips
 - Sports Clips
 - Other (Please specify)
- What gender do you identify with?
 - Male
 - o Female
 - Non-binary
 - o Prefer not to say
 - Other

CUSTOMER SURVEYS CONT.

- What is your age?
 - o Under 16
 - 0 16-24
 - 0 25-33
 - 0 34-42
 - 0 43-51
 - o 52-60
- Do you live or work in the E 6th Street area (within 1-2 miles of this Birds location)? Selected Choice
 - Yes
 - o No
 - Other (Please specify)
- This Birds Barbershop location will be moving 2 blocks east on E 6th Street in the coming months. Do you believe that this will change your purchase behavior at Birds?
 - Yes
 - o No
 - o Unsure
 - Other (Please specify)
- Please provide any other information you'd like to provide to us regarding your experience at Birds.
- Would you be interested in being contacted regarding your answers? If so, please provide your email below.



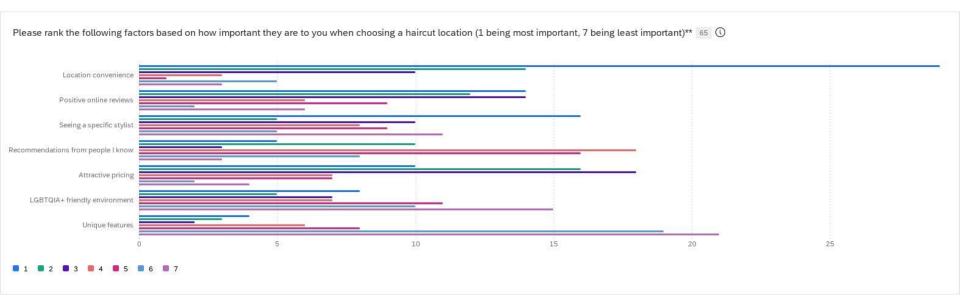
How frequently do you get your hair cut? 65 ①		
Q3 - How frequently do you get your hair cut?	Percentage	Count
Multiple times a month	22%	14
Once a month	48%	31
Every few months	26%	17
Once/twice a year	3%	2
Rarely/never	2%	1
Sum	100%	65

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Do members of your immediate family (Spouse and/or Children) also get their haircut at Birds Barbershop? 65 Q4 - Do members of your immediate family (Spouse and/or Children) also get their haircut at Birds Barbershop? - Selected Choice	Percentage	Count
Yes, spouse	12%	8
Yes, children	3%	2
Yes, spouse & children	6%	4
No, just me	77%	50
Other (Please specify)	2%	1
Sum	100%	65

How did you hear about Birds Barbershop? 65 ① Q5 - How did you hear about Birds Barbershop?	Percentage	Count
Word of mouth	57%	37
Social media	8%	5
Online search	31%	20
Other (Please specify)	11%	7
Sum	106%	69

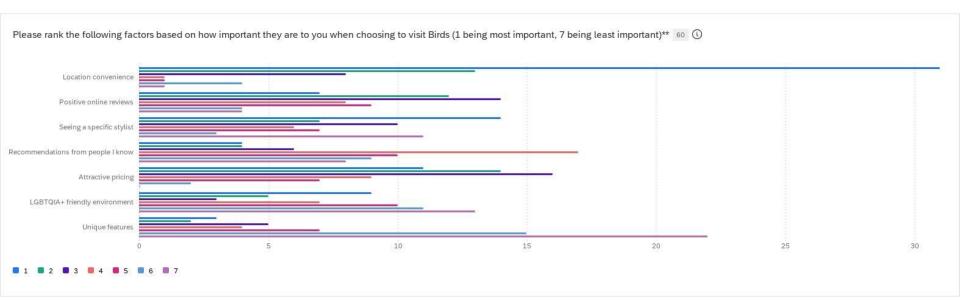
*These values have been inversed in our charts (Visual representation, quantitative representation on next slide)



*These values have been inversed in our charts (Quantitative representation, visual representation on previous slide)

Please rank the following factors based on how important they are to you when choosing a haircut location (1 being most important, 7 being least important)** 65 (1)							
Please rank the following factors based on how important they are to you wh $ $	1	2	3	4	5	6	7
Location convenience	29	14	10	3	1	5	3
Positive online reviews	14	12	14	6	9	2	6
Seeing a specific stylist	16	5	10	8	9	5	11
Recommendations from people I know	5	10	3	18	16	8	3
Attractive pricing	10	16	18	7	7	2	4
LGBTQIA+ friendly environment	8	5	7	7	11	10	15
Unique features	4	3	2	6	8	19	21

*These values have been inversed in our charts (Visual representation, quantitative representation on next slide)



*These values have been inversed in our charts (Quantitative representation, visual representation on previous slide)

Please rank the following factors based on how important they are to you when choosing to visit Birds (1 being most important, 7 being least important)** 60 ①							
Please rank the following factors based on how important they are to you wh $ $	1	2	3	4	5	6	7
Location convenience	31	13	8	1	1	4	1
Positive online reviews	7	12	14	8	9	4	4
Seeing a specific stylist	14	7	10	6	7	3	11
Recommendations from people I know	4	4	6	17	10	9	8
Attractive pricing	11	14	16	9	7	2	0
LGBTQIA+ friendly environment	9	5	3	7	10	11	13
Unique features	3	2	5	4	7	15	22

What areas do you think Birds Barbershop could improve on (Check all that apply)? 58 ①		
Q8 - What areas do you think Birds Barbershop could improve on (Check all that apply)? - Selected Choice	Percentage	Count
Quality of haircuts and styling	17%	10
Range of services and pricing	24%	14
Customer service and communication	12%	7
Waiting time and appointment availability	17%	10
Ambiance and comfort	9%	5
Cleanliness and hygiene	7%	4
Parking avaliability	48%	28

What areas do you think Birds Barbershop could improve on (Check all that apply)?: Other (Please specify) ①
I love the place
Its all goood!
None
Close to work
None always happy
Personal

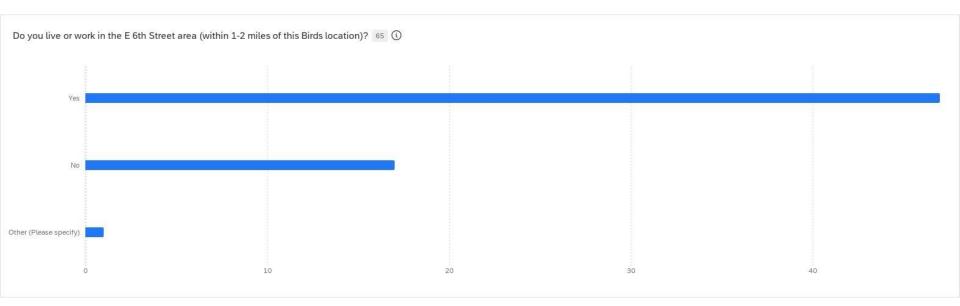
Which other service providers have you considered getting or gotten your hair cut at? 51 ①		
Q9 - Which other service providers have you considered getting or gotten your hair cut at? - Selected Choice	Percentage	Count
Floyds Barbershop	29%	15
Supercut	8%	4
Great Clips	12%	6
Sports Clips	12%	6
Other (Please specify)	39%	20
Sum	100%	51

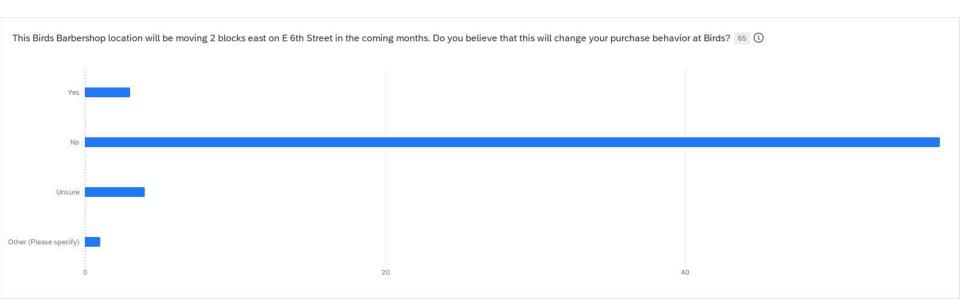
Which other service providers have you considered getting or gotten your hair cut at?: Other (Please specify) (1)
I used to see Mathew at this location but he left so I could to a private suite stylist typically but too far away for regular curs
Kings when I want to spend > \$50 base
Local Barbershops via google search
Local businesses
Ward's Barbershop
Sorek

What gender do you identify with? 65 (1)		
Q10 - What gender do you identify with? - Selected Choice	Percentage	Count
Male	83%	54
Female	11%	7
Non-binary	5%	3
Prefer not to say	0%	0
Other	2%	1
Sum	100%	65



What is your age? 65 ①		
Q11 - What is your age?	Percentage	Count
<16	0%	0
16-24	6%	4
25-33	55%	36
34-42	28%	18
43-51	6%	4
52-60	2%	1
+61	2%	1





APPENDIX C COST ANALYSIS

COST ANALYSIS (INCL. LABOR HOURS)

LAUNCH TACTIC	COST FACTORS
In-Person Initiatives	Old Store Signage, New Store Signage & Stylists Telling Customers
Digital Promotion	Social Media, Email & Website Banner
Hyper-Local Campaign	Design, Print & Discount
Valentine's Day Campaign	Social Media, Stylist Services & Physical Products

IN-PERSON INITIATIVES (OLD LOCATION SIGNAGE) - COST

Item	December	January	February	Total	Assumptions
					https://www.uprinting.com/large-format-posters-printing
Mounted posters (24x36)	\$85	-	-	\$85	<u>.html</u>
					https://www.uprinting.com/large-format-posters-printing
Normal posters (24x36)	\$29	-	-	\$29	<u>.html</u>
A frame sign (24x36)	\$130			\$130	
Physical stand	\$38			\$38	
Total Monthly Staff hours	\$282	\$0	\$0	\$282	
Total Cost				\$282	
Average Customer Retent	ion Cost			\$1,611	Total Cost \$113.93 / 175 unsure customers
Average Net Return per Cu	ustomer			\$28,388	Average Customer Acquisition Cost \$0.65 - Average haircut \$30

IN-PERSON INITIATIVES (OLD LOCATION SIGNAGE) - LABOR HOURS

Item	December - Design	January - Setting up in store	February	Total
Mounted posters 24*36	4	1	-	5
Normal posters 24*36	4	1	-	5
Total Monthly Staff hours	8	2	0	10
Total Hours	10			

IN-PERSON INITIATIVES (NEW LOCATION SIGNAGE) - COST

Potential Location Categories	Impact on Objective (# of customers)	Cost to
Flyer initiative	12.5	\$270
Banner(s) Initiative	7.5	\$263.70
Stand initiative	7.5	\$38.35
	27.5	<u>\$572.05</u>

IN-PERSON INITIATIVES (NEW LOCATION SIGNAGE) - LABOR HOURS

Item	December	January	February	Total
Flyer initiative	4	4	4	12
Banner(s) Initiative	4	2		
Stand initiative	4	2	-	6
Total Monthly Staff hours	8	8	0	18
	18			

IN-PERSON INITIATIVES (STYLISTS TELLING CUSTOMERS) - LABOR HOURS

Item	December	January	February	Total	Assumptions
	2 hours total for				
Developing ideas	1 person	-	-	2 staff hours	The material can be prepared in 2 hours
Stylists information				2*8 = 16 total staff	A meeting is needed and can be done in 2 hours
meeting	2 staff hours	-	-	hours	or less.
Total Monthly Staff					
hours	18	0	0		
		Total s	taff hours	18	

DIGITAL PROMOTION - LABOR HOURS

Item	January	February	Total
Social media posts	-	-	
Announcement post	1	-	1
Behind the scenes video	-	4	4
New location is open video	-	3	3
Email	2	-	2
Website/app banner + Push/SMS notification	2	-	2
Total Monthly Staff hours	5	7	12
	Tot	al staff hours	12

HYPER-LOCAL CAMPAIGN - COST

Item	December	January	February	Total	Labor Hours	Assumptions
Design materials	0	-	-	0	6	Done in-house
Print discount cards	64,00	-	-	64,00	1	Cost per flyer \$0.57, quantity of 500 (25% rate at 100 goal) Source
				0,13		Cost per card
				500		Quantity
Print posters	41,72	-	-	41,72	1	Cost per poster \$1.49, quantity of 28 (4 per location) Source
				1,49		Cost per poster
				28		Quantity
Discount	-	-	3192	3192	-	133 new customers * (Average haircut \$30 - \$7 discount)
				133		New customers
				30		Average haircut cost
				6		Discount
Total Monthly Cost	105,72	0	3192		8	
			Total Cost	3.297,72		
	,	Average Custome	r Acquisition Cost	24,79		Total Cost \$3165.71 / 133 new customers
				133		New customers
		Average Net Re	turn per Customer	5,21		Average Customer Acquisition Cost \$23.80 - Average haircut \$30
				30		Average haircut cost

HYPER-LOCAL CAMPAIGN - LABOR HOURS

Item	December - Designing and contacting	January - Setting up in store	February	Total
Discount cards	1	2	-	3
Posters	2	1	-	3
Total Monthly Staff hours	3	3	0	6
			Total Hours	6

VALENTINES DAY CAMPAIGN - COST

Item	Cost	Links
Balloons (220 pcs)	\$33,98	https://www.amazon.com/Balloons-Valentines-Valentines-Engagement-Supplies/do/E081GCNXBS/ref=sr_1_67 crid=2BM6D2OCNSQU.Ukkewwords=valentines+balloons⩝=1699915868.sprefix=valentines+balloons%2Can st%2C12086r=8-8
Candles (24 pcs)	\$13.39	https://www.amazon.com/Homemory-Flameless-Flickering-Christmas-Anniversary/do/B0B6CN3.JWM/refesr_1 _67crist=CAC9_HERKG_JXX&evwords=vslentines+candles&oid=1699916029&sorefix=vslentines+candel%2Ca ps%2C118&8rs8-8
Champagne glasses (900 pcs)	\$561,375	https://www.amazon.com/Plastic-Chamoagne-Disposable-Toasting-Supplies/dip/B0BOTSNGJ3/ref=sr 1 2?cri d=11A0LDLTGDUX4&kenwords=chamoagne-blasses-tolastic-bulk+1008.old=1699916174&refinements=o_n feature_hov_brows=bin%3A169790180118:mid=169790110118.s=hoc8.sprefix=chamoagne+plasses+plastic +bulk+100%2Caps%2C116Astr=1_2
Champagne (125 bottles)		https://www.totalwine.com/wine/champagne-sparkling-wine/sparkling-wine/brut/wcdiff-brut/p348217592/gliastr ua8s=5148&pid=coc2 Performance+Max%2BUS%2BTEXA%2BSTANDARD+PRIORITY*:google-&pid=CipiK COldr&pedDh3ARIsAle-but/s6uu60K8sov/NKeVY0uJPYOraV9ROPeivIU/mYet/dB26vDvJPPPsaAji.bFALw wcB&pdsrc=aw.ds
Children's champagne (25 bottles)	\$92	httos://www.walmart.com/in/Martinelll-s-Gold-Medal-Sparkling-Apole-Cider-with-100-Pure-Juice-25-4-ff-pz/278 4880948
Chocolate (2500 pcs)	\$124,99	https://shoo.hershevs.com/our-brands/kisses/034000160008.html
Posters (1 pcs)	\$54,00	https://orintaustin.com/index.pho/product/12x18-posters/
Tote bags (250 pcs)	\$497,50	https://imprint.com/shoo/products/small-off-bag-totes
Shampoo + conditioner (125 pcs)	\$2.250,00	https://www.verboroducts.com/search?tvpe=product&o=travel+size
Stickers (1000 pcs)	\$38.7	https://www.printplace.com/products/bulk-stickers
Free hair wash (750 pcs)	\$3.750,00	https://birdsbarbershop.zenotl.com/webstoreNew/services/ee907b58-ad44-48c7-808a-825df222e864
Total cost	<u>\$4,616,91</u>	
Total cost (with extras)	<u>\$7,364,41375</u>	

VALENTINES DAY CAMPAIGN - LABOR HOURS

Item	January	February	Total
Social media posts	-	-	
Announcement post	1	-	1
Behind the scenes video	-	4	4
New location is open video	-	3	3
Email	2	-	2
Website/app banner + Push/SMS notification	2	-	2
Total Monthly Staff hours	5	7	12
	То	tal staff hours	12

VALENTINE'S DAY CAMPAIGN - IMPACT

	Instagram	Sources:
10,539	Followers	
2.5%	Exposure rate	
1%	Conversion rate	Average conversion rate on Instagram? BeProfit - Profit Analytics Community
2814	Paid Impressions	34 dollars for 7 days
31	Resulting customers	
	Facebook	Sources:
9300	Followers	
2.5%	Exposure rate	
1.%	Conversion rate	
2814	Paid Impressions	34 dollars for 7 days
31	Resulting customers	

VALENTINE'S DAY CAMPAIGN - IMPACT

	Twitter/X	Sources:
5513	Followers	
2.5%	Exposure rate	
1%	Conversion rate	
1	Resulting customers	
	TikTok	Sources:
53	Followers	
118%	Exposure rate	https://www.ampfluence.com/brands-killing-on-tiktok/#:~:text= Organic%20Reach%20and%20Exposure%20for%20Brands &text=The%20average%20organic%20reach%20for.reach% 20is%20only%20about%205.2%25.
3.4%	Conversion rate	https://www.varos.com/blog/tiktok-ads-cpm-cost#:~:text=TikTok's%20average%20conversion%20rate%20is.be%20up%20to%2016%25!
2	Resulting customers	

VALENTINE'S DAY CAMPAIGN - IMPACT

EMAIL	
5556	Newsletter list
66%	Open rate
2%	Conversion rate
73,33333333	Resulting customers

TOTAL DIRECT AND INDIRECT COSTS

Campaign / Initiative	\$ Cost	Indirect cost
BASELINE: Physical		
Stylists telling customers	\$0,00	
Old location signage	\$244,00	
New location signage	\$38,35	
		0
BASELINE: Digital		
Social media posts	\$0,00	
E-mails	\$0,00	
Website banner	\$0,00	
		0
CAMPAIGN: Hyper-Local		
Design cost	\$0,00	
Material cost	\$105,72	
Discount (lost revenue)	\$3.192,00	
		\$3.192,00
CAMPAIGN: Referral		
Valentine's campaign (lost revenue)	\$4.894,88	
		3750,00
Total	\$8.474,95	\$6.942,00

APPENDIX D MOCK UPS

















WE'VE MOVED LOCATIONS!

Find us two blocks West on **1401 E 6th Street**



RAW FILES

https://drive.google.com/file/d/15XP1dLtKITioSq_wWkV-trg2ffFb62fv/view?usp=sharing

APPENDIX E SECONDARY RESEARCH

SECONDARY DATA: BASELINE DIGITAL INITIATIVES

LAUNCH TACTIC	LINK
Social Media	
Email	https://docs.google.com/document/d/1W6br4Y9DikBG ETjxMDKIMdINSSaugiB1rQVVbadzKwM/edit?usp=sha ring
Website Banner/App	

SECONDARY DATA: BASELINE IN-PERSON INITIATIVES

LAUNCH TACTIC	LINK
Stylists Tell Customers	
Old Store Signage	https://docs.google.com/document/d/1ySTWXnvqR5xu ikc-7_Z2ZHF2tllfohsepMQMy7WhREU/edit?usp=shari ng
New Store Signage	

SECONDARY DATA: CAMPAIGN HYPER-LOCAL INITIATIVE

LAUNCH TACTIC	LINK
Local Coupon Distribution	https://docs.google.com/document/d/ltWKNUeBanZZ mJDK5x9LZw4FIIIJXkgxBTqX9qDNvsOY/edit?usp=sha ring

SECONDARY DATA: CAMPAIGN REFERRAL INITIATIVE

LAUNCH TACTIC	FINK
Valentines Day Campaign	https://docs.google.com/document/d/1H18-RB4OkqE5 GPubkC3pKhdw_RsqC63f-ebvr7xEC-M/edit?usp=shari ng

SECONDARY DATA: DEMOGRAPHICS OF THE EAST 6TH STREET AREA

WEBSITE NAME	FINK
The Advertiser	https://data.theadvertiser.com/american-community-survey/block-group-2-census-tract-901-travis-county-texas/population/white-not-hispanic/num/15000US484530009012/area/

SECONDARY DATA: OTHER KEY INSIGHTS

KEV INSIGHTS	LINK
Other Secondary Data Deemed Relevant	https://docs.google.com/document/d/18e5EapAvsIUp HI2m7hjoI7mfnrQCoXv1LZ2F5c1qCFA/edit?usp=sharin g

APPENDIX F INITIATIVE DETAILS

INITIATIVE DETAILS

INITIATIVE	FINK
Digital Initiatives	https://docs.google.com/document/d/1ufV9InGFP8OHVtz2d05tH8stYYHgkYE1/edit?usp=sharing&ouid=108876145701147282680&rtpof=true&sd=true
Hyper-Local Campaign	https://docs.google.com/document/d/1sZqqHoN6_SChWjwSyu5SGNObqmaDOdj7TJF82NkQaW0/edit?usp=sharing
Referral Campaign	https://docs.google.com/document/d/114AJQJHTPyVKaPNLu6XQndCG-Dw5_i4i bpLQG0j7GRw/edit?usp=sharing